# **PAYROLL COMPARISON - 2025**

# Proposer Name: Pamela Herman

Evaluator Printed Name:_	Michael	Farrell	
-			

	Location Number(s)											
	Loc. 1 18-L	<u>Loc. 2</u>	Loc. 3	<u>Loc. 4</u>	Loc. 5	Loc. 6						
Highest Rate	\$16 /H-											
Lowest Rate	\$12/11											
Number of Hours Recommended	255					Ware a delication						
Number of Hours Proposed	255											
Total Monthly Wages	\$11.088											

Comments:			
-	 100		

# PERSONAL EVALUATION (2025)

Pamela Herman 18-L / 25052 Cuyahoga County, Brooklyn 7000 Biddulph Rd.

Evaluation Team Number:  Location(s) Proposed: (#1)	747	
Proposing as: (#10) Individual V Clerk of Courts Co.	Auditor Nonprofit (	Corp
SCORING SUMMARY		
FORM 3.0, PERSONAL CHECKLIST PERSONAL EVALUATION, Page 2 BUSINESS AND EMPLOYMENT EXPERIENCE, Page 3 PERSONAL EVALUATION, Page 5 PERSONAL EVALUATION, Page 6 PERSONAL EVALUATION, Page 7 PERSONAL EVALUATION, Page 8	(Max. 16 Points): (Max. 55 Points): (Max. 100 Points): (Max. 28 Points): (Max. 17 Points): (Max. 27 Points): (Max. 15 Points):	16 55 100 28 17 25 15
TOTAL POINTS	(Max. 258 Points):	256
Comments: Form 3.10 Affidasit missing	notarizal s	tamp
Evaluators' Signatures Evaluators' Pri	nted Names	<u>Date</u>
(1) Michael	Farrell	2/25/25
(2)	0	

A <sup>1</sup> Le	PERSONAL EVALUATION	OK	NO
1.	Proposer does not and will not hold a PROHIBITED elective public office other than County Clerk of Courts or County Auditor? (#11 & 12)	(§)	*
2.	Proposer does not hold an overlapping deputy registrar contract? (#13)  If contract overlaps, what is the expiration date of the contract?	0	0
3.	Proposer is not a prohibited relative of a current deputy registrar? (#14, 15 & 16)	(5)	*
4.	Proposer is not a prohibited relative of an ODPS employee, or (if a relative) proposer has either been a deputy registrar continuously since January 1, 1992, or the ODPS employee became employed after the proposer was first appointed deputy registrar? (#17)	<b>(5)</b>	*
5.	Proposer is not a State of Ohio employee or will resign? (#19)	<b>(5)</b>	*
6.	Proposer is not an active insurance agent or is nonprofit? (#20)	5	*
7.	Proposer states no criminal conviction within the last 10 years? (#21)	(5)	*
8.	Proposer owes no local, state, or federal delinquent taxes, social security payments, workers' compensation premiums or mandatory contributions? (#22)	5	*
9,	Proposer agrees to maintain acceptable business liability insurance in accordance with Ohio Revised Code section 4503.03(C)? (#23)	5	*
10.	Proposer can meet bond requirements? (#24 and acceptable proof)	(5)	*
11.	Acceptable educational information OR nonprofit corporation? (#25)	(5)	0
12.	Proposer has computer training or experience? (#26)	<b>(5)</b>	0
NO	PERSONAL EVALUATION POINTS, Page 2 (Max. 55 Points).  OTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract continue to the contract contract contract continue to the contract con		
Con	nments:		_ _ _ _

# BUSINESS AND EMPLOYMENT EXPERIENCE VERIFICATION Person called: Verifical \_\_\_\_\_at telephone ( Company: Brooklyn License Bureau Relationship: \_\_\_\_\_ Verified experience as: Deputy Registrar Agency Owner (50) \_\_\_\_\_ Other Business Owner (34) \_\_\_\_\_ Manager or Supervisor (25) \_\_\_\_\_ Deputy Registrar Employee (23) \_\_\_\_\_ Other Employee (20) \_\_\_\_\_ Hours per week: 36 Verified Hours 36 = Factor 1 x Years 25.9 x Points 50 = 1, 295 Person called: \_\_\_\_\_ at telephone ( ) \_\_\_\_\_ Verified experience as: Deputy Registrar Agency Owner (50) \_\_\_\_\_ Other Business Owner (34) \_\_\_\_\_ Manager or Supervisor (25) \_\_\_\_\_ Deputy Registrar Employee (23) \_\_\_\_\_ Other Employee (20) \_\_\_\_\_ Hours per week: \_\_\_\_\_ From (date): \_\_\_\_\_ To (date): \_\_\_\_ Length: \_\_\_\_ Verified Hours \_\_\_\_ = Factor \_\_\_ x Years \_\_ , x Points \_\_\_ = \_\_\_ ...... Person called: \_\_\_\_\_ at telephone ( ) \_\_\_\_\_ Verified experience as: Deputy Registrar Agency Owner (50) \_\_\_\_\_ Other Business Owner (34) \_\_\_\_\_ Manager or Supervisor (25) \_\_\_\_\_ Deputy Registrar Employee (23) \_\_\_\_\_ Other Employee (20) Hours per week: \_\_\_\_\_ From (date): \_\_\_\_\_ To (date): \_\_\_\_ Length: \_\_\_\_ Verified Hours \_\_\_\_\_ = Factor \_\_\_\_ x Years \_\_\_ x Points \_\_\_ = \_\_\_

# **BUSINESS AND EMPLOYMENT EXPERIENCE CALCULATION**

ITEM AGENCY/COMPANY	HC	URS	E	FACTOR	X YEARS	X	POINTS		SCORE	VERIFIED
A. Brooklyn License Buren	#	NA	=	1.0	× 25.9	Х	50	=	1295	
				1.0	X	Х	50	=		
C.	#	NA	=	1.0	X	Х	50	=		
		S	ub	total of	13-A, 13	-B	& 13-C		1,295	

14. OTHER BUSINESS OWNERSHIP Experience, Form 3.2

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	RS X F	POINTS	=	SCORE	VERIFIED
A.	#	=	Х	X	34	=	//	
В.,	#	=	Х	X	34	=		
C.	#	=	Х	×	34	=		
		Subtota	I of 14-A,	14-B 8	14-C			

15. SUPERVISORY / MANAGEMENT (ANY BUSINESS - INCLUDING DR) Experience, Form 3.2

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	RS X	POINTS	; =	SCORE	VERIFIED
A.	#	=	X	Х	25	=		
B.,	#	=	Х	Х	25	=		
C.	#	=	X	Х	25	=		
前层是是英国的人们的		Subtota	l of 15-A,	15-B 8	& 15-C	=		

Total DR, Ownership and/or Management #13-15 (Max. 100 Points) = 100

# 16. DEPUTY REGISTRAR EMPLOYMENT (NON-MANAGEMENT) Experience, Form 3.2

11				POINTS	ALC: UNKNOWN	SCORE	VERIFIED
#	=	X	×	23	=		
#	=	X	×	23	=		
#	=	X	X	23	=		
#	H	X	×	23	=		
Subto	otal of 16	S-A, 16-B,	16-C 8	16-D	=		
	# # # Subto	# = # = Subtotal of 16	# = X # = X # = X Subtotal of 16-A, 16-B,	# = X X # = X X # = X X Subtotal of 16-A, 16-B, 16-C 8	# = x x 23 # = x x 23 # = x x 23	# = x x 23 = # = x x 23 =	# = x x 23 = # = x x 23 = # = x x 23 =

Total DR Employment Experience #16 (Max. 90 Points) =

## 17. OTHER EMPLOYMENT Experience, Form 3.2

HOU	RS = FAC	TOR X YEA	RS X	POINTS	; =	SCORE	VERIFIED
#	=	Х	×	20	Ē		
#	=	Χ	X	20	=		
#	=	X	X	20	=		
#	=	Х	X	20	=		
Subtotal of	Lines 17	'-A, 17-B,	17-C 8	17-D	- 11		
	# # #	# = # = # = # =	# = x # = x # = x # = x	# = X X # = X X # = X X # = X X	# = x x 20 # = x x 20 # = x x 20 # = x x 20 # = x x 20	"	# = x x 20 = # = x x 20 =

Total Other Employment Experience #17 (Max. 80 Points) =

ENTER LARGEST OF TOTALS [13-15 (100 pts.), 16 (90 pts.), or 17 (80 pts.)] = 100

18. Form 3.3 – Customer Service Experience		
To the order of the Experience		
Did proposer provide acceptable list of ideas to improve customer service at a deputy registrar agency or provide an example of something done as part of a job or business to improve services for customers?	(2)	0
19. Form 3.4 – Start-Up Cost Funds On Deposit (not required for Auditors or Clerks of Court	ts)	_
A. Are funds in acceptable financial institution and verified with bank/teller stamp?	5	*
B. Are funds in proposer's or proposer's business name or joint with spouse?	5)	*
20. Form 3.5 – Political Contributions Report (not required for Auditors or Clerks of Courts)	_	
Did proposer mark "NO" for every category, every year? (For Nonprofit Corporations, evaluate both Corporation's and CEO's Form 3.5)	<u>(5)</u>	*
21. Form 3.6 – Personnel Policy Summary		
Does proposer agree to provide/maintain a written personnel policy covering the following	na.	
A. Hiring employees with deputy registrar agency experience?	i ig.	
B. Equal Employment Opportunity?		
C. Employee training by the deputy registrar?		
D. Participation in BMV provided training?		
E. Evaluation of employee performance?		
F. Grounds for discipline or dismissal/termination (list) which shall include drug and alcohol use?	$\sim$	
G. Progressive disciplinary steps?	<b>(</b> 11)	0
H. Dress code with list of acceptable attire?		
Dress code with list of unacceptable attire?		
J. A policy for maintaining the professional appearance of all staff at all times?		
K. Fringe benefits (beyond those required by law or contract)?		
PERSONAL EVALUATION POINTS, Page 5 (Max. 28 Points)  NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.	28 ngency	

		PERSONAL EVALUATION	ок	NO
22.	Form:	3.7 – Security Plan Summary - Did proposer agree to provide:		
		n electronic alarm system? (Mandatory)		
	B. Al	larm system monitored 24 hours, off-site? (Mandatory)		
	C. Al	larm system reports off-site if wires cut or tampered with? (Mandatory)		
		dequate alarm monitored panic/hold-up buttons? (Mandatory)		
		otion detectors connected to alarm system? (Mandatory)		
		larm monitored contacts on all exterior doors? (Mandatory)	]	
	G. Al	larm monitored contacts on all exterior windows? (Mandatory)		
	H. Vi	ideo recording camera surveillance system? (Mandatory)		
	I. Sa	afe or secured locking cabinet? (Mandatory)	(3)	
	J. Se	ecured storage room with alarm monitored contacts on door(s) and window(s), if oplicable? (Mandatory)	(13)	*
	K. Ci	ross cut shredder to be made available to destroy customer copy records?  Mandatory)		
	L. AI (N	Il doors and all windows will be securely locked when license agency is closed?		
	M. St	moke, fire, and carbon monoxide detection devices (Mandatory)?		
L	N <sub>e</sub> In	terior/Exterior motion activated security lights? (Suggested) - Check OK or NO	ОК	NO
23.	Form :	3.8 – Facility Maintenance Plan Summary - Did proposer agree to provide:	$\overline{}$	
	A. In	door/Outdoor maintenance and cleaning?	(1)	0
		rompt snow and ice removal?	(1)	0
		arpet and/or floor cleaning (if appropriate)?	0	0
	D. Re	epainting?	0	0
NO.	E: Score	PERSONAL EVALUATION POINTS, Page 6 (Max. 17 Points) — e indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract continuency.	17 ingency	
Com	ments:			_

		PERSONAL EVALUATION	ок	NO
24.	For	m 3.9 – Involved and Invested in Your Business		
	1.	How do you plan to manage, be responsible, and be accountable for this business at all times?	0	0
	2.	How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver licenses, identification cards, and vehicle registrations?	0	0
	3.	What measures will you put in place to detect, deter, and prevent fraud?	(1)	0
	4.	The Ohio Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?	0	0
	5.	How will you demonstrate good leadership to your employees?	(1)	0
	6.	How will you maintain a high level of professionalism each day in this business?	(1)	0
	7.	How do you intend to recruit and retain high quality employees?	(1)	0
	8.	How will you provide a safe, clean, and friendly place to do business?	71)	0
	9.	How would you deal with an irate customer?	71)	0
	10.	What training or advice do you, or will you, give to your employees for dealing with irate customers?	(1)	0
	11.	How will you meet the expectations of the Ohio Bureau of Motor Vehicles?	7	0
	12.	Why should the Ohio Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?	0	0
25.	For	m 3.10(A) (B) or (C) – Affidavit of Individual, Auditor/Clerk of Courts or Nonprofit Co	rpora	tion
		Did proposer submit proper affidavit without alteration and does it appear to be complete, accurate, and truthful?	3	*
	В.	Is it the affidavit duly signed and notarized?	2	/*
26.	Lo	cal Law Enforcement Report / Articles of Incorporation (AOI)		
	Α.		(3)	*
	В.	No convictions (except minor traffic) / AOI for nonprofit corporation?	(2)	0
27.		CI / FBI Criminal Background (WebCheck) Report / AOI for Nonprofit Corporation	(E)	

PERSONAL EVALUATION POINTS, Page 7 (Max. 27 Points) 25

	PERSONAL EVALUATION	OK	NO
28.	Credit Report (issued in 2025) / Certificate of Good Standing for Nonprofit Corporation *Credit Reports are not required for County Auditors and County Clerks of Courts	n	
	A. Credit report submitted contains credit score?	(2)	0
	B. No tax liens (state or federal)?	132	0
	C. No judgments for the past 36 months?*	(3)	0
	D. *No bankruptcy filed or trusteeship imposed for the past 36 months?	(2)	0
	E. *No other negative items (charge-offs, collections, etc.) for the past 36 months?	(3)	0
	F. *No negative items (pattern of delinquencies, etc.) for the past 60 months?	11	0
	* Exclude minor medical judgments and disputed items with good cause explanation.		
29.	The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	(2)	0
NOTI	E: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract cont	ingency	
Comr	ments:		
			_
			_
			_
			_
			_

# **OPERATIONAL EVALUATION (2025)**

Pamela Herman 18-L / 25052 Cuyahoga County, Brooklyn 7000 Biddulph Rd.

FORM	DESCRIPTION OK NO
4.0	Operational Checklist – Maximum = 6 Points (enter points recorded on bottom of Form 4.0)
4.1	Appointment of Agency Managers
	A. Deputy to Work at Least Twenty (20) Hours Per Week
	Proposed Work Hours Per Week*
	B. Appointment of Manager and Assistant <b>OR</b> Acceptable Statement 0
4.2	Experienced Employees Summary
	Gave Acceptable Statement <b>OR</b> Provided Names
4.3	Staffing and Personnel Calculation
	A. Hours Recommended: 255 Proposed: 255 *
	B. Work Hours and Pay Calculated Correctly
	C. Meets Minimum Wage Requirement (2025 Ohio Minimum Wage Rate = \$7.25 or \$10.70 Per Hour)
4.4	Start-Up Costs Calculation
	A. Adequate and Accurate Personnel Costs
	B. Adequate and Accurate Site Preparation Costs 0
	C. Adequate and Accurate Rental Payments 0
	D. Total Required: \$ 19, 638 On Deposit (Form 3.4): \$ 20,006.20 5 *
4.5	Deputy Registrar Contract
	A. Filled Out Completely and Properly
	B. Signed and Properly Notarized 3 0
NOTE: Scor	OPERATIONAL EVALUATION POINTS (Max. 40 Points) 37 re indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.
Comment.	Deputy Registrar Contract missing notary
Evalu	ators' signatures Printed names Date
(1)	Michael Farrell 2/25/25

#### 3.0 PERSONAL CHECKLIST

# Proposer's Full Legal Name Pamela Jo Herman

Proposer Number	(BMV use only)	
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INSTRUCTIONS: You must submit one original of this form and all documents listed on this form as appropriate based on your status as a proposer (individual, county auditor, clerk of courts or nonprofit corporation). Even if you are submitting more than one proposal, only one original of these forms are required. Please submit via email in accordance with the RFP instructions.

INDIVIDUAL	1	вму	COUNTY AUDITOR OR CLERK OF COURTS	1	вму	NONPROFIT CORPORATION	1	вму
Form 3.0 Personal Checklist (this form)	V		Form 3.0 Personal Checklist (this form)			Form 3.0 Personal Checklist (this form)		
Form 3.1 Personal Questionnaire	V		Form 3.1 Personal Questionnaire			Form 3.1 Personal Questionnaire		
Form 3.2 Business and Employment Experience	1		Forms 3.2 Business and Employment Experience			Forms 3.2 Business and Employment Experience		
Form 3.3 Customer Service Experience	~		Form 3.3 Customer Service Experience			Form 3.3 Customer Service Experience		
Form 3.4 Start-Up Cost Funds on Deposit	V		N/A	х	1	Form 3.4 Start-Up Cost Funds on Deposit		
Form 3.5 Political Contributions Report	V		N/A	х	1	Form 3.5 Political Contributions Report Nonprofit Corporation		
N/A	х	1	N/A	х	1	Form 3.5 Political Contributions Report Chief Executive Officer		
Form 3.6 Comprehensive Personnel Policy Agreement	V		Form 3.6 Comprehensive Personnel Policy Agreement			Form 3.6 Comprehensive Personnel Policy Agreement		
Form 3.7 Security Plan Agreement	<b>V</b>		Form 3.7 Security Plan Agreement			Form 3.7 Security Plan Agreement		
Form 3.8 Facility Maintenance Plan Agreement	~		Form 3.8 Facility Maintenance Plan Agreement			Form 3.8 Facility Maintenance Plan Agreement		
Form 3.9 Involved and Invested in Your Business	V		Form 3.9 Involved and Invested in Your Business			Form 3.9 Involved and Invested in Your Business		
Form 3.10(A) Affidavit of Individual	V		Form 3.10(B) Affidavit of Auditor or Clerk of Courts			Form 3.10(C) Affidavit of Nonprofit Corporation		
2025 Credit Report	V		N/A	X	1	2025 Certificate of Good Standing		
2025 Local Law Enforcement Report	V		2025 Local Law Enforcement Report			Articles of Incorporation		
2025 WebCheck Receipt	V		2025 WebCheck Receipt			N/A	Х	1
Pre-approval Statement for \$25,000 Bond	V		Current Bond with BMV added as Additional Insured			Pre-approval Statement for \$25,000 Bond		
INDIVIDUAL			COUNTY AUDITOR OR CLERK OF COURTS			NONPROFIT CORPORATION		

# 3.1 PERSONAL QUESTIONNAIRE

1.			bmit a proposal (limit six locations). d site in addition to a current agency:
2.	Full legal name of proposer	Pamela J₀Herman	
500		N/Δ	,
7.	1분 : [집에 기업 및 기업	poration N/A)	/^
8.	Spouse's home street address	(nonprofit corporation N/A) N/	A
	City	State	Zip code
9.	Are you proposing as the own	er of a minority business enterpri	ise (MBE)? No Yes
	). Proposer is (check one and fo		
10	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 10 1 1 0 0
	proposing as individua	I hese forms are designed to persons. Answer all questions to you, enter "N/A" or "Not app	to be self-explanatory for Proposers as they apply to you personally. If a blicable;
	The Clerk of Courts o	fCount	y;
	The County Auditor o		ty. Answer all questions as they apply
		enter "N/A" or "Not applicable;	Auditor. If a question does not apply
	questions and sign all of itself and not to the in specified. Many ques	documents on behalf of the NPC dividual officers, agents, or emp stions are not applicable to non	authorized agent should answer all. The answers must refer to the NPC ployees of the NPC, unless otherwise approfit corporations. To assist your /A" meaning we believe the marked

Form 3.1, Personal Questionnaire, Page 1 of 6 (2025)

11.	Α.	Are you currently serving in elective public office, oth Auditor, either by election or appointment (includes precin			
			Yes	No_	V
	B.	If YES, in what elective office are you serving?			
	C.	If YES, date that you plan to leave this office?			
12	A.	Are you currently running for any elective public office. (including precinct committee person)? (NPC N/A)	Yes	No_	V
	В.	If YES, what office?			
13.	A.	Are you currently a deputy registrar?	Yes	No_	
	В.	If YES, on what date does your contract expire? June 28,202	25		
	C.	If YES, have you served as a deputy registrar continuously since January 1, 1992?	No _	Yes_	
14.	A.	Is your spouse currently a deputy registrar? (NPC N/A)	Yes	No_	V
	В.	If YES, on what date does your spouse's contract expire?	500 10		
daug	ght	e following three questions, extended family includes you er, father-in-law, mother-in-law, brother-in-law, sister-in-law Does any member of your extended family currently hol N/A)	w, son-in-law, or dau	ighter-in-l	aw:
			Yes	No_	
]	В.	If YES, list their name, relationship to you, whether you their contract expires here:	share the same hou	isehold, a	ind date
	Na	me Relationship Sa	ıme Household (	Contract	Expires
69		Yes_			
19		Yes_	No		
		Yes_	No		
16	A.	To the best of your knowledge, will any member of your ex submit a proposal in response to this RFP? (NPC N/A)			
			Yes	No_	

B. If YES, list their name, relationship to you, and whether y	you share the same ho	ousehold:	
Name Relationship	S	ame Hous	ehold
	Yes	s No	)
		s No	
		s No	
	2000	s No	
17. A. Is any member of your extended family employed by any Public Safety? (NPC N/A)	subdivision of the C		
B. If YES, list their name, relationship to you, and the date to Name  Relations	hey became so emplo		
18. A. Have you completed the Political Contributions Report, F			
(NPC must submit one for NPC itself and one for its C.E.	O.) No	Yes_	V
B. If "NO," are you applying as a Clerk of Courts or County	Auditor? No	_ Yes_	
19. A. Are you an employee of the State of Ohio? (NPC N/A)	Yes	No_	~
B. If "YES," will you resign, if appointed?	No	Yes_	
<ol> <li>Are you an insurance company agent, writing automobile ins (NPC N/A)</li> </ol>	urance? Yes	_ No_	V
21. Has Proposer (including NPC and proposed office manager) of a crime punishable by death or imprisonment in excess			
involving dishonesty or false statement?	Yes	No	~
22. As of the date of this certification does Proposer ow compensation contributions, social security payments, or wo the State of Ohio or any political subdivision thereof, or to the or locality within the United States?	e any overdue taxe rkers' compensation	es, unemp premiums	loyment either to
The first term of the Committee of the C	Ves	No	V

23. Is Proposer willing and able, if policy of business liability prop hold the Department of Public S and the Registrar of Motor Veh	perty damage, and theft instafety, the Director of Publicities harmless upon claims	urance satisfactory to c Safety, the Bureau s for damages in acc	of Motor V	trar and ehicles,
Revised Code 4503.03(C)? (Cou	nty Auditor/Clerk of Courts	N/A) No	Yes_	V
24. Is Proposer bondable as outlined 4501:1-6-01(B)?	in Ohio Administrative Co	de No	Yes_	~
25. Please provide the following in provide educational information				
High school diploma?		No	_ Yes_	~
High school name Covent	ry High School			
City Coventry Twp	State Ohio		Zip_442	203
College name University	of Akron			
City Akron	State Ohio	110-1	Zip_441	107
Major		varded NO		
College name				
City	State		Zip	
Major	Degree av	warded		
26. Computer experience. Does P computers? (Incumbent deputy nonprofit corporations, this quest the nonprofit corporation's activities.)	registrars may take credi	t for operating BMV or computer systems	V computer operated or	rs. For used in
		No	Yes_	V

PowerPoint, and have an excellent understanding of Google Docs, along with Gmail and Yahoo Mail. I am very comfortable using computers and can quickly learn new programs. I have experience with various computer applications and web-based programs, and I am familiar with both Microsoft and Apple operating systems. I am highly skilled in word processing and an excellent typist, capable of typing quickly and accurately. Additionally, I have experience with software such as Quickbooks, Quicken, Dropbox, and Notepad. Alongside basic computer processing, I am also knowledgeable about using he fax machine.  77. Please provide the requested information for three persons we can contact by telephone durin daytime business hours and who will serve as a character reference for you. Do not list relative political contacts, or employees of the Department of Public Safety (including BMV). If we a unable to contact at least one person or that person is unable to serve as a character reference, you may be evaluated unfavorably. Nonprofit corporations should list references who are familiar withen nonprofit corporation's activities.	owerPoint, and have an excellent understanding of Google Docs, along with Gmail and Yahoo Mail. I am very comfortable using computers and can quickly learn new programs. I have experience with various computer applications and web-based programs, and I am familiar with both Microsoft and Apple perating systems. I am highly skilled in word processing and an excellent typist, capable of typing uickly and accurately. Additionally, I have experience with software such as Quickbooks, Quicken, ropbox, and Notepad. Alongside basic computer processing, I am also knowledgeable about using le fax machine.  7. Please provide the requested information for three persons we can contact by telephone duri daytime business hours and who will serve as a character reference for you. Do not list relative political contacts, or employees of the Department of Public Safety (including BMV). If we a unable to contact at least one person or that person is unable to serve as a character reference, y may be evaluated unfavorably. Nonprofit corporations should list references who are familiar we	PowerPoint, and have comfortable using co	
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List any special instructions for contacting this person during business hours:

28. Employment, management, supervisory, and business experience. Each Proposer's experience is one of the most important factors to be considered in the award of deputy registrar contracts. For the purposes of this RFP, experience gained prior to the year 1990 will not be evaluated or considered. Please provide a professional resume, in chronological order (no earlier than 1990), the positions you have held. If the position you held in 1990 was one you started before 1990, you may list that position and the date you actually started on your submitted resume. If you did not hold any position in 1990, please begin with the first position you held after 1990. If applying as a NPC, please provide a description of the fundraising, program, and charitable functions of the nonprofit corporation.

# FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE FORM 3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE FORM 3.2(C) EMPLOYEE EXPERIENCE

#### Instructions

It is important that you supply complete and accurate information about all relevant business ownership, management, supervisory, and employment experience so that the BMV will be able to verify that experience from independent sources. Generally, proposers receive the most consideration for service as a deputy registrar, second most consideration for service as a business owner, third most consideration for service as a manager or supervisor, fourth most consideration as a deputy registrar employee without management experience, and least consideration for other employment experience without any supervisory or management experience. Be sure to include as much detailed experience possible within the submitted professional resume.

Nonprofit corporations must report only the businesses and activities conducted by the nonprofit corporation itself on Form 3.2(A) Business Ownership Experience. If the nonprofit corporation has operated a deputy registrar agency, that information should be entered and submitted on one Form 3.2(A) Business Ownership Experience. Any other business activities (fundraising, charitable activities, etc.) should also be entered and submitted on a separate 3.2(A) Business Ownership Experience. Use a separate Form 3.2 for each separate business activity performed by the NPC and a separate Form 3.2(A) for each separate business activity performed by the NPC.

Form 3.2(A) Business Ownership Experience. Deputy registrars, nonprofit corporations, county auditors, clerks of courts, and individuals should use this form to report on businesses actually owned and operated by them.

Form 3.2(B) Management and/or Supervisory Experience. Individuals, county auditors, and clerks of courts should use this form to report management and supervisory experience performed by them. Service as a county auditor or clerk of court qualifies as management and supervisory experience.

<u>Form 3.2(C) Employee Experience</u>. Individuals, county auditors, and clerks of courts should use this form to report all other employment that did not include management or supervisory authority.

# FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

**Instructions**. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. *Please make additional copies of this form as necessary*.

Proposer's name Pamela	a Jo Herman	Company name Brooklyn License Bureau			
Company address 7000 I			Brooklyn		
State Ohio	Zip 44144	_ Telephone ( 21	6 )	459-9342	2
Type of business (deputy r	egistrar, retail grocery, etc.	Deputy Regist	rar Ager	ісу	
Company's products and/o	r services Driver Licenses	, License Plates, I	Handicap	Placards,	
State ID cards, Tempora	ary Permits, Driving Reco	ords, and Reinstat	ement Pro	cessing.	
BUSINESS OWNER - For	m of ownership (sole prop	rietor, partner, etc.):	Sole Pro	oprietor	W
1. Federal Tax ID Num	ber:				
2. Percentage of busine	ss you owned: 100	% Hou	rs worked	weekly	36
3. Dates you operated t	his business: From: month	5 year 1999	To: month	_6_ yea	ar 2025
4. Is/was this business p	profitable?		No	Yes	V
5. Is/was this business	your primary source of inco	ome and support?	No	Yes	V
6. Do/did you directly l	nire, evaluate, train, and dis	cipline employees?	No	Yes	V
7. Do/did you directly i	manage employees on a dai	ly basis?	No	Yes	1
If you answered yes	to question number 6, how	many employees d	o/did you r	nanage?	6
8. Have you ever devel	oped a comprehensive busi	ness plan?	No	Yes	~
List at least one person; no least one person to verify registrar or deputy registrar	this experience, you will r	not receive any cree	dit for it.	(If you are a	

## 3.2(B) MANAGEMENT AND/OR SUPERVISORY EXPERIENCE

**Instructions**. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name	Pamela	Jo Herm	an		Comp	any n	ame B	arbert	on Li	cense l	Bureau
Company addres	s 107 5th	St SE				Ci	ty Bar	berto	n		
State Ohio		Zip	44203		Teleph	one (	330		74	5-145	5
Type of business	(deputy reg	istrar, retai	l grocery, e	tc.) [	eputy	Reg	gistrar	Ager	псу		
Management/sup	pervisory dut	ies Man	ager								
Manager											
MANAGER OR	SUPERVIS	OR - Job t	itle: Pame	ela J	o Hern	nan					
1. Title of po	sition Man	ager					Hours	worke	ed we	ekly?	40
2. Dates this	position was										
3. Do/did you	ı directly hir	e, evaluate	, train, and	disciţ	oline em	ploye	es? N	lo		Yes	V
4. Do/did you	u directly ma	inage/supe	rvise emplo	yees	on a dai	ly bas	is? 1	No		Yes	V
If you ans	wered yes to	question n	umber 4, h	ow m	any emp	oloyee	es do/di	d you	mana	ge?	8
5. Have you	ever develop	ed a comp	rehensive b	usine	ss plan?		N	No		Yes	~
List at least one least one person registrar or deput	to verify th	is experier	ice, you wi	ll not	receive	any	credit i	for it.	(If yo	ou are a	
Name	Sale Line	City	STATE OF THE PARTY OF	St	ate		Zip		Day	time Pl	ione

## 3.2(C) EMPLOYEE EXPERIENCE

**Instructions**. Please fill out one of these forms 3.2(C) for each and every separate job you have held as an employee. Do not use this form 3.2(C) for business ownership or jobs in which you had management or supervisory duties. Use a separate form 3.2(C) for each non-management and/or non-supervisory job held. *Please make additional copies of this form as necessary*.

Company address 9735 Valleyview Road  State Ohio Zip 44056 Telephone (330) 468-1780  Type of business (deputy registrar, retail grocery, etc.) Deputy Registrar Agency  EMPLOYEE - Job title: Clerk  Hours worked weekly 35 Job duties Waiting on Customers  Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	State Ohio Zip 44056 Telephone (330) 468-1780  Type of business (deputy registrar, retail grocery, etc.) Deputy Registrar Agency  EMPLOYEE - Job title: Clerk  Hours worked weekly 35 Job duties Waiting on Customers  Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Proposer's name Pamela	Jo Herman	Company name Maced	onia License Bureau
Type of business (deputy registrar, retail grocery, etc.) Deputy Registrar Agency  EMPLOYEE - Job title: Clerk  Hours worked weekly 35 Job duties Waiting on Customers  Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Type of business (deputy registrar, retail grocery, etc.) Deputy Registrar Agency  EMPLOYEE - Job title: Clerk  Hours worked weekly 35 Job duties Waiting on Customers  Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Company address 9735	/alleyview Road	City Maced	onia
EMPLOYEE - Job title: Clerk  Hours worked weekly35	EMPLOYEE - Job title: Clerk  Hours worked weekly	State Ohio	Zip 44056	_ Telephone ( 330 )	468-1780
Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Type of business (deputy re	egistrar, retail grocery, etc.	Deputy Registrar Ag	ency
Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Dates of this employment: From: month 3 year 99 To: month 5 year 99  Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	EMPLOYEE - Job title:	lerk		
Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they  were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Describe how and to what extent you provided high quality customer service at this position:  I provided high customer service by greeting customers in a friendly manner when they  were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	Hours worked weekly	35 Job duties	Waiting on Customers	S
I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	I provided high customer service by greeting customers in a friendly manner when they were arriving at my counter and ensuring they received quick and efficient assistance.  List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)				ALLEGORIES I MARK
List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)				
least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)	were arriving at my coun	ter and ensuring they re	eceived quick and efficient	assistance.
on, one on one of the contract	out on out of the same of the	least one person to verify registrar or deputy registrar	this experience, you will employee, you may list B	not receive any credit for it MV employees to verify tha	. (If you are a deputy at experience.)
		Name	City	State Zip	Daytime Phone

#### 3.3 CUSTOMER SERVICE EXPERIENCE

**Instructions**. Please give us a list of ideas you have to improve customer service at your deputy registrar agency. You will only receive full credit if you demonstrate sufficient customer service awareness.

A. This is a list of ideas I have to improve customer service at my deputy registrar agency if I am

awarded a contract (Please be specific) and/or this is an example of something I have done as part of my job or business to improve services for my customers (Please be specific): provide informational signage, not supplied by the BMV, to address the most frequently asked questions. I maintain customer handout sheets for the Title Bureau and Exam Stations, ensuring they have the current hours and locations. Additionally, I provide information on how to find and stay informed about reinstatement fees. am considering implementing a Title Runner Service at the Bureau. When more than eight customers are waiting to be served or there is a five-minute Oflow wait time, my supervisors or I will go into the customer area and utilize the customer service screening cart, which is stocked with items to help prequalify customers. This ensures they have the proper information, making their experience at the Bureau most efficient and their visit smoother and easier

Form 3.3, Customer Service Experience (2025)

#### 3.5 POLITICAL CONTRIBUTIONS REPORT

#### Instructions

<u>Instructions</u> You must report on the following page whether you and your immediate family together gave more than \$100.00 to any political party or to certain individual candidates during any one of the last three calendar years and so far this year.

"Immediate family" means you, a spouse residing with you, and any dependent children. You must add together all contributions you, your spouse, and your dependent children made to each separate party or each separate candidate during each calendar year.

"Political party" means each separate political party and includes any political action committee (PAC) and any "continuing association" which are connected to that political party. "Political party" includes all levels of that party, federal, state, county, and local.

"Candidate" includes both the candidate and any of that candidate's campaign committees. You must report only for candidates for the following offices: Ohio governor, attorney general, secretary of state, treasurer of state, auditor of state, state senator or state representative. You are not required to report any contributions to federal, county, local, or judicial candidates.

"More than \$100.00" means any amount exceeding \$100.00, starting with \$100.01. A contribution of exactly \$100.00 or less is acceptable. Contributions include the value of any "in-kind" contributions.

County Auditors and Clerks of Court are exempt from this requirement and need not file this Report of Political Contributions.

Nonprofit Corporations must submit one report for the nonprofit corporation itself and one report for the chief executive officer (C.E.O.) who has, or will have, primary responsibility for the nonprofit corporation's operation of the deputy registrar agency. There is only one copy of this report in this package. Nonprofit corporations must make a second copy and submit one copy for the nonprofit corporation itself and one for the C.E.O. who will be responsible for the operation of the deputy registrar agency.

Name:	Pan	nela	Jo	He	rm	an
VISHTHAN.						

Title (if officer of nonprofit corporation):

(A nonprofit corporation must submit two separate reports: one for the nonprofit corporation itself, and one for its chief executive officer)

Did you and your immediate family together give more than \$100.00 to any of the following during any one of the years listed? You must place a check mark "\scriv" in the appropriate box, "yes" or "no" for each category and year separately.

RECIPIENT		JAN 1 - DEC 31 2022		JAN 1 - DEC 31 2023		DEC 31 24	2025 To Date	
	Yes	No	Yes	No	Yes	No	Yes	No
Democratic Party including PACs and Associations		V		1		V		V
Republican Party including PACs and Associations		V.		V		V		4
Any other Party including PACs and Associations		V		V		V		V
Governor, Candidate and Committee		4		V		V		V
Attorney General, Candidate and Committee		V		V		V		V
Secretary of State, Candidate and Committee		V		V		V		V
Treasurer of State, Candidate and Committee		~		V		~		·V
Auditor of State, Candidate and Committee		V		V		V		V
State Senator, Candidate and Committee		V		V		V		V
State Representative, Candidate and Committee		v .		V		V		V

Form 3.5, Political Contributions Report (2025)

#### 3.6 PERSONNEL POLICY

A comprehensive personnel policy must be readily available and presented upon request. Items needing covered within the agency's comprehensive personnel policy are listed below.

Do you agree to provide a comprehensive personnel policy, if requested, that covers the listed items?

Yes

COMPREHENSIVE PERSONNEL POLICY MUST INCLUDE PROVISIONS FOR:

HIRING EMPLOYEES WITH DEPUTY REGISTRAR AGENCY EXPERIENCE
EQUAL EMPLOYMENT OPPORTUNITY
EMPLOYEE TRAINING BY THE DEPUTY REGISTRAR
PARTICIPATION IN BMV PROVIDED TRAINING
DOCUMENTED PERIODIC EMPLOYEE PERFORMANCE EVALUATIONS
(ANNUAL AT A MINIMUM)
LIST OF GROUNDS FOR DISCIPLINE OR DISMISSAL
PROGRESSIVE DISCIPLINARY ACTION
DRESS CODE WITH LISTS OF ACCEPTABLE AND UNACCEPTABLE ATTIRE
POLICY FOR MAINTAINING PROFESSIONAL APPEARANCE
FRINGE BENEFITS

#### 3.7 SECURITY PLAN SUMMARY

If you are awarded a contract, you will be required to adopt a security plan to assure that agency employees, patrons, other citizens, equipment, and consigned inventory will be protected from harm (your plan should detail how you intend to address the items listed below).

If you are awarded a contract, do you agree to provide all of the following?

INTERIOR/EXTERIOR MOTION ACTIVATED SECURITY LIGHTS



ELECTRONIC ALARM SYSTEM
ALARM SYSTEM MONITORED 24 HOURS, OFF-SITE
ALARM SYSTEM REPORTS OFF-SITE IF WIRES ARE CUT OR TAMPERED
ADEQUATE ALARM MONITORED PANIC/HOLD BUTTONS
MOTION DETECTORS CONNECTED TO ALARM SYSTEM
ALARM MONITORED DOOR CONTACT ON ALL EXTERIOR DOORS
ALARM MONITORED CONTACTS ON ALL EXTERIOR WINDOWS
VIDEO RECORDING CAMERA SURVEILLANCE SYSTEM
A SAFE OR SECURE LOCKING CABINET
A SECURED STORAGE ROOM WITH ALARM MONITORED CONTACTS ON DOOR(S) AND
WINDOW(S)
A CROSS CUT SHREDDER
SECURELY LOCK ALL DOORS AND WINDOWS WHEN OUTSIDE BUSINESS HOURS
SMOKE, FIRED, AND CARBON MONOXIDE DETECTION DEVICES

Note: For Deputy Provided Sites, the deputy registrar shall install and maintain an approved alarm system. At BMV Controlled Sites, either the BMV or the deputy registrar will install an approved alarm system, which will be maintained by the deputy registrar.

#### 3.8 FACILITY MAINTENANCE PLAN SUMMARY

If you are awarded a contract you will be required to adopt a facility maintenance plan, including provisions for maintaining the deputy registrar agency premises. Your plan should detail how you intend to address the items listed below.

If you are awarded a contract, do you agree to be responsible for the following either on your own, through your lease or sublease, or by separate contract:

OUTDOOR BUILDING MAINTENANCE

KEEP OUTDOOR AREA FREE OF TRASH AND DEBRIS

PROVISION TO ASSURE PROMP SNOW AND ICE REMOVAL

CLEANING INSIDE OF AGENCY INCLUDING EQUIPMENT

PROVISION FOR INSIDE/OUTSIDE MAINTENANCE

PROVISION FOR PROFESSIONAL CARPET/FLOOR CLEANING (MIN. OF ONCE A YEAR)

PROVISION FOR REPAINTING AND/OR COSMETIC UPDATES

#### 3.9 INVOLVED AND INVESTED IN YOUR BUSINESS

**Instructions:** Answer all of the following questions to the best of your ability. Please be concise and attempt to limit each answer to seventy-five (75) words or less. Include attachment(s) if more space is needed to answer any of the questions.

1. How do you plan to manage, be responsible, and be accountable for this business at all times?

At my agency, I strive to maintain a consistent presence. We have developed a comprehensive business plan that empowers key personnel to excel. I encourage all employees to meet their goals while effectively performing their job functions. We foster a positive and professional environment to ensure we provide the highest level of service to our customers. In addition to these principles, we emphasize continuous improvement and encourage open communication among team members. This approach helps us to adapt to changing needs and enhances our overall effectiveness in serving our clients.

2. How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver's licenses, identification cards, and vehicle registrations?

A supervisor is always on duty during our operating hours to manage employees effectively. Our agency enforces strict checks and balances, requiring that each BMV form 5745 application be prepared by one employee and then reviewed and signed off by a supervisor. This process also includes approval of the scanned documents; furthermore, we conduct daily audits on all applications to ensure thorough checks for suspicious activity and to verify overall accuracy.

3. What measures will you put in place to detect, deter, and prevent fraud?

Sensitive materials are carefully and securely managed within our agency. Employees are responsible for counting cash drawers, which a supervisor verifies to ensure accuracy and prevent discrepancies. We strictly enforce BMV form 5745 regulations and implement a zero-tolerance policy for any unauthorized handling of sensitive information. For added security, all cabinets and drawers are locked, and we utilize security cameras to monitor employee and customer activity. We also practice rotating duties among staff to verify the quality of work and maintain compliance with established protocols. We also prioritize a positive working relationship with the local police department.

4. The Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?

Policies are consistently reviewed by management, printed, and communicated to each employee. Employees are required to read and sign policies to confirm their understanding and ability to implement them in practice. Printed copies of all new and emended policies are readily available for easy access by all employees. Additionally, periodic staff meetings provide an opportunity to review and revisit policies to ensure compliance.

5.	How will you demonstrate good leadership to your employees?
	I maintain a positive presence at the bureau by clearly communicating my expectations to each employee and encouring their feedback. I strive to be approachable and lead by example. I foster a professional and respectful atmosphere while ensuring my staff knows that I support them in every possible way.
6.	How will you maintain a high level of professionalism each day in this business?
	I lead by example, informing employees of expectations at the time of employment and serving as a model of the expected behavior in all roles at the bureau. My employees are knowledgeable and friendly, enabling them to respond to customer needs in the most efficient manner.
7.	How do you intend to recruit and retain high quality employees?
	A positive workplace is essential for recruiting and retaining high-quality employees. By offering competitive wages and quality benefits, we achieve an average employee retention of six years. I strive to provide a flexible schedule that accommodates emergencies while still delivering the best service to our customers. Additionally, I believe in recruiting from the culturally diverse community that our bureau represents. Our employees reflect our community and can communicate in their native languages.
8.	How will you provide a safe, clean and friendly place to do business?
	On-site security cameras record both staff and customers. There are six panic buttons in the employee area, one in my office, and a two-way intercom system. An alarm system with 24-hour monitoring is also in place. My employees greet each customer in a friendly manner and go above and beyond to ensure customer satisfaction. Each night, my team cleans the bureau to ensure it looks fresh and clean every morning.
9.	How would you deal with an irate customer?
	I listen to customers and seek to understand their frustrations and confusion. I remain calm and empathize with their concerns. When possible, I offer alternatives to resolve the situation. Most importantly, I do my best to diffuse any tension and strive to address their issues, all while maintaining a positive rapport with customers. I believe that effective communication and understanding are key to building lasting relationships and ensuring customer satisfaction.

10.	What training	or advice do	you, or will y	ou, give to	your employee	es for dealing	with irate customers?
-----	---------------	--------------	----------------	-------------	---------------	----------------	-----------------------

I encourage my employees to attentively and respectfully listen to our customer's concerns. It's essential that they clearly explain our business management procedures in a knowledgeable manner. By informing the customer about the necessary steps, in line with our policies. We can address many issues effectively. However, not every situation can be resolved at the initial level, and when that occurs, it is important to involve a member of management for further assistance. This approach not only enhances customer satisfaction but also reinforces our commitment to providing high-quality service.

### 11. How will you meet the expectations of the Bureau of Motor Vehicles?

I will consistently follow the procedures outlined by the BMV and Ohio Revised Code. My staff and I are committed to delivering excellent customer service in a friendly manner. I will ensure that staffing levels are appropriate to minimize wait times for our customers. At the same time I will maintain a safe, clean, courteous, comfortable, and professional atmosphere for both my employees and our customers. By maintaining a positive environment and keeping up with workplace standards.

12. Why should the Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?

I have served as a Deputy Registrar for twenty-six years and have successfully hired a diverse staff that contributes a wealth of qualities beneficial to the bureau and the community. My agency was honored to host the Lieutenant Governor for a media event launching the new Qflow initiative. Additionally, I was awarded the inaugural Buckeye Award from the investigations department, recognizing my commitment to excellence. I also hosted a media event launching the BMV Express Kiosk, which showcased our dedication to improving customer service and was attended by the Registrar of the Bureau of Motor Vehicles. I strongly encourage open communication with customers and staff, carefully considering each and every suggestion made. My dedication to my staff, our customers, and the bureau is steadfast. I believe that I am the most qualified person to continue the role of Deputy Registrar at this location. I am passionate about continuing an inclusive and collaborative work environment where every team member can contribute their ideas. This approach not only enhances our service delivery but also builds strong relationships within the community. I look forward to continuing to serve in this capacity and furthering the Bureau's mission.

# 3.10(A) AFFIDAVIT OF INDIVIDUAL

(Not to be used by County Auditors, Clerks of Courts or Nonprofit Corporations)

County of Cuyahoga :
State of Ohio :  I, Pamela Jo Herman , being first duly sworn, depose and say that:
<ol> <li>I am submitting my proposal for appointment as deputy registrar in my own individual capacity, and not as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;</li> </ol>
<ol> <li>If appointed, I will serve as a deputy registrar in my own individual capacity, and will not act as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;</li> </ol>
<ol> <li>If appointed as deputy registrar, I will not assign my deputy registrar contract, in whole or in part, nor any of my deputy registrar's responsibilities to any other person or persons without the advance written consent of the Registrar;</li> </ol>
4) If appointed as a deputy registrar, I will fully comply with all requirements set forth by the Registrar. I will not serve as an office manager of any deputy registrar agency other than my own; nor will I permit any other deputy registrar, the spouse of any deputy registrar, or the parent, child, brother, or sister of any deputy registrar living in the same household as the deputy registrar to operate my deputy registrar agency, directly or indirectly. I understand that I may hire the spouse, parent, child, brother, or sister of any deputy registrar as an employee, provided that I maintain control of my deputy registrar agency;
5) To the best of my knowledge and belief, I am fully qualified to serve as a deputy registrar, and there is no provision of the Ohio Revised Code or the Ohio Administrative Code which would make me ineligible to serve as a deputy registrar; and,
6) I have caused to be prepared, have read, and take full responsibility for, all forms and documents submitted with this proposal. All information is true, accurate, and complete to the best of my knowledge and belief. This affidavit is submitted by me for the purpose of obtaining a deputy registrar contract.
Signature of proposer: Pamela Jo Herman  Printed/typed name of proposer: Pamela Jo Herman
Sworn to and subscribed in my presence by the above named Panels To Herman
on this 30 day of January , 2025
Notary Public  Printed name of Notary Public: SHAVA CAMER
My commission expires:

### 4.0 OPERATIONAL CHECKLIST

Proposer's Full Legal Name	Pamela Jo Herman	
Location Number		
Proposer Number (BMV use	only)	

<u>INSTRUCTIONS</u>: You must submit one original of this form and all documents listed on this form FOR EACH SITE YOU ARE PROPOSING.

FORM	DESCRIPTION	X BMV
4.0	Operational Checklist (this form)	~
4.1	Appointment of Agency Managers	~
4.2	Experienced Employees Summary	~
4.3	Staffing and Personnel Costs Calculation	~
4.4	Start-Up Costs Calculation Amount: \$19638.00	
4.5	Deputy Registrar Contract (2 pages only)	~

### 4.1 APPOINTMENT OF AGENCY MANAGERS

Prop	oser's name:	Location number:	18L
(A)	DEPUTY REGISTRAR: As deputy registrar, I agree to whours per week during the hours the agency is open to the entire term of the contract. I understand that the minimum is twenty (20) hours per week during the hours the agency twenty-hour requirement does not apply to County A nonprofit corps., or deputy registrars operating multiple leads	me public for business that am requirement for deputy by is open for business. The auditors/Clerks of Court	roughout the ity registrars Γhis is,
(B)	OFFICE MANAGER: I understand and agree that I may another reliable person to serve as the office manager of manager must be scheduled to work at the agency at lead during the hours the agency is open to the public for busing the hours the agency is open to the public of during the hours the agency is open to the public of the Appoint another reliable person to serve as the office manager and work at the agency is open to the public of the public	For the agency, and that ast thirty-six (36) hours ness. It is my intention to at least thirty-six hour for business.	the office per week to: rs per week
(C)	ASSISTANT OFFICE MANAGER: I understand and a person to be responsible for the management of the agent agency office manager during the hours the agency is open	cy in the absence of my	self and the
(D)	OTHER EMPLOYEES: I agree to maintain an accura manager, assistant office manager, and all other employe as my own work schedule, on file and available for in times. I also agree to notify the BMV in writing in appointment of the office manager or assistant office moster complete and current.	es and their work sched spection by BMV empl nmediately of any cha	ules, as well oyees at all nges in the
Dep	Panula Allanan outy registrar (proposer) Signature	Date:	15

# 4.2 EXPERIENCED EMPLOYEES SUMMARY

Prop	oser's na	Pamela Jo Herman me:	Location number:				
(A)	registrate effort to deputy	G EXPERIENCED EMPLOYEES. I certify the under contract with the Registrar of Motor Velo hire and retain qualified employees who have registrar agency. I agree to make bona fide of and under comparable conditions to their most race.	nicles, I will make every good faith relevant experience working in a fers of employment at comparable				
(B)	CHECK	WHICHEVER APPLIES:					
		I HAVE NOT BEEN A DEPUTY REGISTRAR OR DEPUTY REGISTRAR EMPLOYEE. I have not yet identified any prospective employees who have relevant deputy registrar experience. However, if awarded a contract, I will make every reasonable effort to identify and hire, if possible, qualified employees who have relevant experience working in a deputy registrar agency. Please do not contact any deputy registrar employees until after you have been awarded a contract.  I AM OR HAVE BEEN A DEPUTY REGISTRAR OR DEPUTY REGISTRAR EMPLOYEE. I have identified the following persons to whom I will make a bona fide offer of employment at comparable wages and under comparable conditions to their present employment. (A deputy registrar or a proposer who has deputy registrar employment experience may list himself or herself here):					
		Name of Experienced Employee	Length of Experience				
		Pamela Jo Herman	33 years				
		Estebon Mercado	10 years				
		Kendall Herman-Kaczur	5 years				
		Kimberly Ramirez	5 years				
		Shana Cramer	3 years				
(C)		stand that failure to hire properly qualified ees is grounds to withhold or terminate my deput					
Dept	uty regist	rar (proposer) signature	Date: 130 25				

Form 4.2, Experienced Employees Summary (2025)

#### 4.3 STAFFING AND PERSONNEL CALCULATION

Proposer's name:	Pamela Jo Herman	Location number:	18L	

<u>Instructions</u>. Use this form to project the number of hours the deputy registrar, office manager, assistant office manager, and all other experienced (if known) and/or new hire employees will work, the projected hourly wages paid, and the weekly and monthly payroll costs.

The deputy registrar shall be regularly scheduled and on duty at the license agency at least twenty (20) hours per week, during regular business hours. This twenty-hour requirement does not apply to nonprofit corps., county auditors/clerks of court, or deputy registrars operating multiple locations (assessed as received). The deputy registrar shall appoint a full-time office manager, who shall be either the deputy registrar or a full-time employee with responsibility for management of the agency. The office manager shall be regularly scheduled, and shall work at least thirty-six (36) hours per week during regular business hours. The deputy registrar shall also designate an assistant office manager who shall supervise the agency in the absence of the deputy registrar and the full-time office manager.

The projected total weekly work hours for the deputy registrar and all employees should equal or exceed the minimum staffing recommended for the Class Size Agency as prescribed in the Agency Specifications.

In accordance with the standards established by the Unites States Department of Labor, Wage and Hour Division; Ohio Constitution; and Ohio Department of Commerce; all license agency employees must be paid at least the current minimum wage rate of \$7.25 per hour by businesses with gross receipts of less than \$394,000 per year and \$10.70 per hour by businesses with gross receipts of \$394,000 or more per year.

The deputy registrar need not list any salary or wages for the deputy's own service as deputy registrar or as the office manager.

Caution. For deputy registrars who also serve as the office manager, be careful not to duplicate hours worked.

EMPLOYMENT POSITION	PROJECTED HOURS PER WEEK	PROJECTED HOURLY RATE	PROJECTED WEEKLY PAY	PROJECTED MONTHLY PAY (weekly x 4)
Deputy Registrar	36.00	N/A	N/A	N/A
Office Manager (leave blank if the Deputy Registrar is also the Office Manager)				
Assistant Office Manager	36.00	\$ 16.00	\$ 576.00	\$ 2,304.00
Experienced Employees Total Number (combine Full-time & Part-time) =5	153.00	\$ 12.00	\$ 1,836.00	\$ 7,344.00
New Hire Employees Total Number (combine Full-time & Part-time) =1	30.00	\$ 12.00	\$ 360.00	\$ 1,440.00
TOTALS	255.00	N/A	\$ 2,772.00	\$ 11,088.00

Form 4.3, Staffing and Personnel Calculation (2025)

# 4.4 START-UP COSTS CALCULATION

Propo	oser's name:	Pamela Jo Herman	Location number:	18L			
costs	of beginnin	g a deputy registrar busines	IV that you are financially abless. We need to know that you ite preparation, and site rental of	have enough			
1.	PERSO	NNEL COSTS (FOUR	WEEKS)				
	Use Form	4.3 to calculate four (4) were	eks' personnel costs for this loc				
			\$ 11088	3.00			
2.	SITE P	REPARATION COST	S (AMORTIZED)				
	A. If this is a Deputy Provided Site, calculate and enter the actual projected costs you will need to spend to prepare the building for use as a deputy registrar agency in each of the following categories:						
	1.	Building Modifications	\$ 0				
	2.	Counter Costs	\$ 0				
	3.	Other Costs	\$ 0				
	4.	Total	§ O				
		al amortized over 60 month vide line 4 by 60)	contract period = \$ 0				
	Age		Site, enter the information corlocation. Do not change the s.				
3.	AGENO	CY RENTAL PAYMEN	NTS (3 MONTHS)				
	A. If this is a Deputy Provided Site, enter the actual amount you will pay to rent or lease this site.						
	B If this is a BMV Controlled Site, enter the estimated rent listed in the Agency Specifications for this site. Do not change the amount listed.						
	One	month's rent: \$ 28	$x_3 = $8550$	.00			
TO	[four wee site prepa	RT-UP COSTS ks' personnel costs, plus one aration costs (2.A total am d Site amount), plus three m	e month's amortized yount or 2.B BMV				

#### STATE OF OHIO

## DEPARTMENT OF PUBLIC SAFETY

### BUREAU OF MOTOR VEHICLES

#### **DEPUTY REGISTRAR CONTRACT - 2025**

This Agreement is made by and between the Registrar of Motor Vehicles, (Registrar,

	herein), located Pamela Jo Herman		West B	road	Street,				
		990				Menut	v regist	trar, herein) w	hose
							to	o operate a de	puty
	registrar agency, I	Location !	No. 18L			, to be	locate	d as follows: ir	n the
	State of Ohio, Cou	nty of _	Cuyahoga						
	City/Village/Town	ship (indi	cate whic	h) Cit	ty	of	Brookl	yn	
Street address: 7000 Bidd			Ilph Rd						
	(City) Brooklyn				. Ohio (	Zip) 44144			

WHEREAS, the Registrar of Motor Vehicles, pursuant to section 4503.03, section 4507.01, and other applicable sections of the Ohio Revised Code, wishes to appoint and contract the above named person as deputy registrar for the above referenced location;

WHEREAS, the above named deputy registrar wishes to accept this appointment and contract as deputy registrar;

### NOW, THEREFORE, IT IS AGREED AS FOLLOWS:

- The Registrar hereby appoints the above named person as a deputy registrar subject to the 2025 Deputy Registrar Contract Terms and Conditions which are incorporated herein by reference;
- The above named person hereby accepts appointment as a deputy registrar subject to the 2025 Deputy Registrar Contract Terms and Conditions incorporated herein by reference;
- 3. The term of this appointment and contract shall begin on the 29<sup>th</sup> day of June, 2025, and shall end on the 29<sup>th</sup> day of June, 2030, unless otherwise terminated as provided herein;

Form 4.5, Deputy Registrar Contract (2025)

	pecify county)," "Clerk of Courts for (speci
	she has read, understands, and hereby agrees act Terms and Conditions incorporated herein.
Hemelago Hernan	01/30/2025
Deputy Registrar signature	Date
STATE OF OHIO :	
COUNTY OF Cuyahoga	
Before me, a notary public in and for said count named Pamela Jo Herman	ty and state, personally appeared the above, who acknowledged that he or she did
sign the foregoing instrument and that the same	is his or her free act and deed.
IN WITNESS WHEREOF I have hereunto set not of January, 2025.	my hand and official seal, this 30 day
NOTARY PUBLIC  Printed name of Notary Public: SHAVA  My commission Expires: 132023	Chamer
STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES	
BY: REGISTRAR OF MOTOR VEHICLES	
Done at Columbus, Ohio, on	

#### 5.0 DEPUTY PROVIDED SITE CHECKLIST

Proposer's Full Legal Name	Pamela Jo Herman
Location Number 18L	
Proposed Site Address 700	00 Biddulph Road Brooklyn Ohio 44144
	er (number where BMV staff can reach you)
Proposal Number (BMV use	only)

<u>INSTRUCTIONS</u>: You must submit one original of this form and all documents listed on this form FOR EACH LOCATION YOU ARE PROPOSING. If you fail to submit a complete set of originals FOR EACH LOCATION, you will not be evaluated for those locations.

ATTENTION: Proposers applying for contracts at existing license agency locations designated as Deputy Provided Sites are not required to complete and submit all Section 5 forms if the site was approved under a previous RFP and if there have been no changes to the site since the last contract was approved and signed. Under this license agency site provision, form 5.0, page one (1) of form 5.1, and form 5.3 must be completed and submitted with all other required forms and documents.

FORM	DESCRIPTION	1	BMV
5.0	Deputy Provided Site Checklist (this form)	V	
5.1	Site Questionnaire (page 1 only if proposing existing license agency site)	V	
5.2	ADA Checklist (leave blank if proposing existing license agency site)	V	
5.3	Lease Option (required for all proposers, which includes incumbent deputy registrars)	V	
	- filled out, including complete address	V	
	- signed and notarized	V	
5.4	Proximity Attachment [for "Proximity" sites only] (leave blank if proposing existing license agency site)		
Proposer provided	Site Plan (leave blank if proposing existing license agency site)		
	with 8½ x 11-inch formatting (SUBMITTED ELECTRONICALLY)     with complete dimensions		
Proposer provided	Counter Plan (leave blank if proposing existing license agency site)		
	with 8½ x 11-inch formatting (SUBMITTED ELECTRONICALLY)     with complete dimensions		
Proposer provided	Map (leave blank if proposing existing license agency site)		
	- with site clearly marked		

Form 5.0, Deputy Provided Site Checklist (2025)

# 5.1 SITE QUESTIONNAIRE

1.	Loc	ation Number for which you are proposing (from Agency Spec	ifications): 18	L	
	Stre	eet address of site 7000 Biddulph Road			
			Ohio, Zip Code	441	44
2.	Is th	ne site you are proposing currently in operation as a deputy regi			
			No	Yes_	V
3.		you intend to perform construction or remodeling to prepare the	nis site for operati	ion under	r a new
	aepi	uty registrar contract?	No 🗸	Yes_	
4.		you applying for a contract at an existing license agency site to approved under a previous contract?			
			No	Yes_	V
5.	A.	If you answered "No" to question number 4, skip to question information required for this form (5.1) and the remainder of 5	[11] - 3시] :: (J., (S.) (J.)		
	B.	If you answered "Yes" to question number 4, have there been (interior and/or exterior to include parking areas, path of trave			riduals
		with disabilities, and signage)?	No 🗸	Yes_	
6.	A.	If you answered "No" to question number 5, please print and for compliance with Section Five (5) requirements for this RI remainder of your required proposal documents.			orm 5.3
	B.	If you answered "Yes" to question number 5, list the site chan specific with the description(s) of any changes that have been supporting documentation and attachments if needed, then storalong with any other documentation and attachments for comprequirements for this RFP and include it with all other require	made. Include ade p here. Print and soliance with Section	ditional submit th on 5	

7.	Do you agree to comply with applicable Ohio Building Code remodeling is necessary?	equirem	ents if c	onstruc	tion or
		No_	-	Yes_	V
8.	Is the site located in a city or village?	City	/		
	If so, name of city or village	Bro	oklyr	1	
	If not, name of township in which it is located	19			
9.	In what county is this site located?	Cuy	/ahog	ga	
10.	Is your proposed site within the geographic area specified in the Age	ncy Spe	cification	ıs?	
		No _		Yes_	V
10	proposed locations in preferred order of importance starting with "m				
12.	Have you included a map, with a mark showing the precise location	•	•		
12	77	INO	151	Yes_	60
14.	How many parking spaces are available for this site?	10			spaces
15.	How many other businesses share the parking facilities?	10		busin	
16.		closest	public e		spaces aess(es)
	How many other businesses share the parking facilities?  What is the distance of the nearest regular parking space from the	closest	*		spaces ness(es) of the
17.	How many other businesses share the parking facilities?  What is the distance of the nearest regular parking space from the proposed agency site using the shortest route a person could safely we	closest	*	ntrance	spaces spaces ess(es) of the feet
	How many other businesses share the parking facilities?  What is the distance of the nearest regular parking space from the proposed agency site using the shortest route a person could safely where the parking spaces are off-street (in a lot or garage)?	closest	56	ntrance	spaces spaces of the feet spaces

20.	Do you agree to keep the agency at a reasonable temperature?	No	_Yes _	V
21.	Will the site be safe for agency employees and patrons and will it ha	ave security a		
		No	_Yes	~
tha din	bmission of a floor plan of the site is mandatory. If original in $8-\frac{1}{2} \times 11$ inches, you must also provide a reduced size copy for mensions must be indicated on the drawing. Copies of previous wided there have not been any changes since the last proposal.	rmatted at 8-	1/2 x 11-ii	nches. All
22.	Have you submitted a complete floor plan of the site, showing all	55.54		./
	dimensions of all the interior areas?	No	_ Ye	3
23.	How much space is allocated for the customer area?	822	S	quare feet
24.	How much space is allocated for the employee service area?	734	S	quare feet
25.	How much space is allocated for the employee private area?	203	S	quare feet
	How much space is allocated for the storage area?	145		quare feet
	How much space is allocated for the restroom facilities?	50		quare feet
	How much space is allocated for uses not listed above?	145		quare feet
29.	Total square footage of agency?	2099	Si	quare feet
11 din pre	bmission of a counter plan is mandatory. If original drawings are inches, you must also provide a reduced size copy format nensions, including those of the disability accessible counter, vious submissions will be accepted, provided there have not be posal.	ted at 8-½ must be s	x 11-inchown. (	ches. All Copies of
30.	Have you submitted a counter plan showing all dimensions of your	counters?		~
		No	_ Yes	5
31.	Are your counters to be in accordance with RFP counter specification	ons?	V	J
		No	_ Yes	

32.	Please indicate which of the two counter options you are choosing:	s from the Co	unter Specifications, RF	P Appen	dix 2.1,
	A. Operator sit-down arrangement		B. Operator stand-up	агтапде	ment
33.	Will your customer service counter be a minimi incumbent deputies only, a maximum of 50 incl		nes and a maximum of 4	8 inches	(or for
	,,		No	Yes_	~
		Act	ual Measurement: 46	il .	inches
34.	Do you agree to position all computers so they	are adequately	y protected from damage	e by cust	tomers?
			No	Yes_	V
35.	Will the total length of your equipment support	counter be at	least 60 inches for each	termina	1?
			No	Yes_	~
	Act	ual Total Len	gth (all counters): 60.	.20	feet
36.	Will the depth of your regular counter be a mini	imum of 30 ir	nches and a maximum o	f 36 inch	nes?
			No	Yes_	~
			Actual Depth: 33		inches
37.	Will each 60-inch section of your counter be ab	le to support	at least 100 pounds of e	quipmen	it?
			No	Yes_	~
38.	Will you provide space for a vision screener at disabled-accessible counter?	t a reasonable	height and convenientl	y locate	d to the
			No	Yes_	~
39.	Do you agree to provide a counter, acceptable license production equipment?	to the BMV	, to accommodate the d	igitized	driver's
	noonse production equipment.		No	Yes_	
40.	Will the disabled-accessible section of your countries of at least 27 inches clearance heigh				a knee
			No	Yes_	V
	Height: 34 Width: 49	)	No		

41.	Will you have at least one terminal service area which with a disability?	vill be readily accessible	e for use by ind	ividuals
		No	Yes_	~
42.	Will you provide space either on the counter or on or space of at least 30 inches wide) for each of the printer		nter stands (ad	ditional
		No	Yes	V
43.	How many signs do you propose for the location?		2	_ signs
44.	List below the location and size (all dimensions) of you	ur signs or proposed sig	ins:	
	Location of signs Front of Buliding	Dimensions of sign 8'8" by 2'6"	S	
	Front Marquee Digital	88 Dy 20		
45.	Form 5.3. You must give satisfactory evidence that the for the operation of a deputy registrar agency during the leasing the facility from someone else, you must subsaccepted) Lease Option, Form 5.3. If you own the property is available for use as a deputy registrar agence.	ne entire period of the comit a fully executed (sperty yourself, you must urself an option or a wri	ontract. If you signed, notariz submit a copy	will be ed, and of your
	Form 5.4. Is the location for which you are prop PROXIMITY SITE in the Agency Specifications for the		EPUTY PRO	VIDED
	Yes. You must complete and submit with Attachment, Form 5.4.	your proposal a fully	completed Pr	oximity
	No. Please do not submit the Proximity A	ttachment, Form 5.4.		

Answer all questions for the proposed facility as it now exists. If the site as it now exists is deficient in any respect, list in the spaces provided all improvements the landlord or you will make if you are awarded a deputy registrar contract. Be specific. You may use the possible solutions noted on this form or you may propose your own solutions. If the proposed facility is under construction, answer all questions regarding the facility after completion in accordance with the construction plans. If any question clearly does not apply, mark it "Not Applicable" or "N/A."

1. ACCESSIBLE ENTRANCE. People with disabilities should be able to arrive at a parking space

	accessible to persons with disabilities on the site, approach the buil freely as everyone else. At least one path of travel should be saft including people with disabilities. "Accessible space" means a particular and the property of the safe including people with disabilities (ADA) requirements for disability (for "Accessible entrance" means an entrance to a building which meets by persons with disabilities, including persons who are in wheelchairs	e and accessible parking space where merly "Handicap of ADA requirements	for ever hich mee ped") pa	yone, ets all rking.
	A. Is there a path of travel from the disability accessible parking space the agency entrance that does not require the use of stairs?		Yes	V
	B. Is the path of travel stable, firm, and slip-resistant?	No	_ Yes	V
	C. Except for curb cuts, is the path at least 36 inches wide?		_ Yes	
	D. Do curbs on the pathway have curb cuts at least 32 inches wide at necessary points?		Yes	V
	are awarded a contract. Possible solutions include, but are not limite an alternative path of travel, repairing surfaces, widening the pathway Improvements to be made:  A	아이는 사이를 살아내는 것이 아이는 아이를 하는 것이 없다면 없다.		
	В			
	C			
	D			
2.	RAMPS. Are ramps necessary to permit wheelchair access?	Yes	No	V
	If "yes" complete the following information. If "no," skip forw Areas," next page.	ard to "Parking	and Dro	pp-Off
	A. Are the slopes of ramps no greater than 1:12?	No	_ Yes	
	Slope is given as a ratio of the height to length. 1:12 means for of the ramp, the height increases one inch. For a 1:12 maximum length is needed for each inch of height.		-	
	B. Do all ramps longer than six (6) feet have railings on both sides?	No	Yes	

C.	Are railings sturdy, and between 34 and 38 inches high?	No	Yes
D.	Is the width between railings at least 36 inches?	No	Yes
E.	Are ramps non-slip?		Yes
F.	Is there a 5-foot-long level landing at the top of the ramp, at the bottom of the ramp, at switchbacks, if any, and at every 30-foot horizontal length of ramp?	No	Yes
	The ramp should rise no more than 30 inches between landings.		
wh len	ramps are necessary, and the answer is "no" to any of these questions, linch will be made if you are awarded a contract. Possible solutions includes the samp to decrease slope, relocating ramp, rebuilding ramp, addusting railings, adding non-slip surface materials, etc.	de, but are	not limited to
	Improvements to be made:		
A.,			
В.			
C			
E			
acc	RKING AND DROP-OFF AREAS. Are an adequate number of cessible parking spaces available (8 feet wide for car plus 5-foot striped cess aisle)?	No	Yes_
	r guidance in determining the appropriate number to designate, the tab uirements for new construction and alterations.	le below g	gives the ADA
	Total spacesAccessible spacesTotal spacesAccessible spacesTotal spacesAccessible1 to 251 space26 to 502 spaces51 to 753 spaces	Total spaces 76 to 10	Accessible
A.	Are 16-foot wide spaces, with 98 inches of vertical clearance, Available for lift-equipped vans?	No	Yes V
	At least one of every 8 accessible spaces must be van-accessible.		
B.	Are the accessible spaces closest to the accessible entrance?	No	Yes
C.	Are the accessible spaces marked with the International Symbol of Accessibility (standard disability parking sign)?	No	Yes 🗸

3.

If the answer is "no" to any of these questions, list specific improvements which will be made if you are awarded a contract. Possible solutions include, but are not limited to, reconfiguring spaces by repainting stripes, moving the spaces, adding proper signs, etc.

	Improvements to be made:			
Α				
В				
C				
pa	fter improvements, if any, have been made, how far will it be betwarking space to the nearest accessible building or mall entrance using the safety travel?			
	Measurem	ent =		Feet
	the nearest accessible space within two hundred (200) feet of the ccessible entrance?	No	Yes	V
	the nearest accessible space within one hundred (100) feet of the ccessible entrance?	No	Yes	V
	NTRANCE. If there are stairs at the main entrance, is there also a imp or lift, or is there an alternative accessible entrance?	No	Yes	V
A	Do all inaccessible entrances have signs indicating the location of the nearest accessible entrance?	No	Yes	V
В	. Can the accessible entrance be used independently?	No	Yes	V
C	. Does entrance door have at least 32 inches clear opening (for double door, at least one 32-inch leaf)?	No	Yes	4
D	Is there at least 18 inches of clear wall space on the pull side of the door, next to the handle?	No	Yes	V
	A person using a wheelchair needs this space to get close enough to of	pen the door		
Е	Is the threshold level (less than 1/4 inch high) or beveled, up to 1/2 inch high?	No	Yes	V
F.	Are doormats 1/2 inch high or less with beveled or secured edges?	No	Yes	V
G	i. Is the door handle no higher than 48 inches and operable with a closed fist?	No	Yes	V
	(The "closed fist" test for handles and controls: Try opening the docusing only one hand, held in a fist. If you can do it, so can a person when hand,			

her hands.)

If the answer is "no" to any of these questions, list specific improvements which will be made if you are awarded a contract. Possible solutions include, but are not limited to repair, replacement, or removal of any fixtures or materials creating obstacles.

	Improvements to be made:			
A				
	The second secon	No de la proposición dela proposición de la proposición de la proposición dela proposición de la proposición de la proposición dela proposición dela proposición dela proposición de la proposición de la proposición dela	413.00	
		AN PARL HAVE BEEVEL		
E.	The second secon		(00) (1) (1)	
F.				
G.		er e		
is up	CCESS TO ALL DEPUTY REGISTRAR SERVICES. Ideally, the ould allow people with disabilities to obtain goods or services without specinot possible to provide full accessibility, assistance or alternative service on request.  Does the accessible entrance provide direct access to the	ial assistan	ce. W	here it
A,	main floor, lobby, or elevator?	No	Yes	V
B.	Are all public spaces on an accessible path of travel?	No	Yes	V
C.	Is the accessible route to all public spaces and services at least 36 inches wide (except for interior doors)?	No	Yes	V
D.	Are the aisles between chairs or tables at least 36 inches wide?	No		100
E.	Are there spaces for wheelchair seating distributed throughout?	No	Yes	V
F.	Do interior doors into public spaces have at least a 32-inch clear opening?	No	Yes	V
G.	On the pull side of interior doors, next to the handle, is there at least 18 inches of clear wall space so that a person using a wheelchair can get close enough to open the door?	No	Yes	V
H.	Can doors be opened without too much force?	No	Yes	V
I.	Are door handles 48 inches high or less and operable with a closed fist?	No	Yes	V
J.	Are all interior thresholds, if any, level (less than 1/4 inch high), or beveled, up to 1/2 inch high?	No	Yes	V
K.	Is carpeting, if any, low-pile, tightly woven, and securely attached along edges?	No	Yes_	V

If the answer is "no" to any of these questions, list specific improvements which will be made if you are awarded a contract. Possible solutions include, but are not limited to repair, replacement, or removal of any fixtures or materials creating obstacles.

	Improvements to be made:			
A				
		10		
F.				
I.				
SI	CATS, TABLES & COUNTERS			
A.	Are the aisles between fixed seating (other than assembly area seating) at least 36 inches wide?	No	Yes	V
B.	Is the top of the ADA table or counter between 28 and 34 inches high?	No	Yes	V
C.	Are knee spaces at accessible tables at least 27 inches clearance height, 30 inches wide, and 19 inches deep?	No	Yes	V
ar	the answer is "no" to any of these questions, list specific improvements we awarded a contract. Possible solutions include, but are not limited to moval of any fixtures or materials creating obstacles.			
	Improvements to be made:			
A.				
B.				
C.				
RI	ESTROOM USAGE. Restrooms should be accessible to people with disa	bilities.		
Α.	Is there currently a restroom available for use by the customers of the agency?	No	Yes	V
В.	Is at least one restroom (either one for each sex, or unisex) fully ADA accessible?	No	Yes	V

6.

C.	Is there adequate signage identifying the ADA restroom(s)?	No	Yes	V
D.	). Is the doorway of the ADA restroom at least 32 inches clear?		Yes	579-042
E.	Are doors to the ADA restroom(s) equipped with accessible handles (operable with a closed fist), 48 inches high or less?	No	Yes	V
F.	Can doors to the ADA restroom(s) be opened easily (5-pound maximum force)?	No	Yes	V
G.	Does the entry configuration to the ADA restroom(s) provide adequate maneuvering space for a person using a wheelchair?	No	Yes	V
H.	Is there a 36-inch-wide path to all fixtures in the ADA restroom(s)?	No	Yes	V
are	he answer is "no" to any of these questions, list specific improvements awarded a contract. Possible solutions include, but are not limited noval of any fixtures or materials creating obstacles.			
	Improvements to be made:			
C.				
		-		
		- 127-124-Major		100
	ALLS. The following questions apply to ADA restroom(s).			
A.	Is the stall door operable with a closed fist, inside and out?	No	Yes	V
B.	Is there a wheelchair-accessible stall that has an area of at least 5 feet by 5 feet, clear of the door swing, OR is there a stall that is less accessible but that provides greater access than a typical stall (either 36 by 69 inches or 48 by 69 inches)?	No	Yes	V
C.	In the accessible stall, are there grab bars behind and on the side wall nearest to the toilet?	No_	Yes	V
D.	Is the toilet seat 17 to 19 inches high?		Yes	

If the answer is "no" to any of these questions, list specific improvements which will be made if you are awarded a contract. Possible solutions include, but are not limited to repair, replacement, or removal of any fixtures or materials creating obstacles.

Ш	provements to be made:			
A.				
D.				
L	VATORIES. The following questions apply to ADA restroom(s).			
A.	Does one lavatory have a 30-inch-wide by 48-inch-deep clear space in front?	No	Yes	V
B.	A maximum of 19 inches of the required depth may be under the lavatory.	. No	Yes	V
C.	Is the lavatory rim no higher than 34 inches?	No	Yes	V
D.	Is there at least 29 inches from the floor to the bottom of the lavatory apron (excluding pipes)?	No	Yes	V
E.	Can the faucet be operated with one closed fist?	No	Yes	V
F.	Are soap and other dispensers and hand dryers within reach ranges and usable with one closed fist?	No	Yes	V
G.	Is the mirror mounted with the bottom edge of the reflecting surface 40 inches high or lower?	No	Yes _	V
аге	the answer is "no" to any of these questions, list specific improvements whe awarded a contract. Possible solutions include, but are not limited to moval of any fixtures or materials creating obstacles.			
	Improvements to be made:			
Α.				
B.				U
F.				
G.		Sugar	92,000	

## 5.3 LEASE OPTION

R.G	Nieto	Co
2 22 -	1 41010	~

	HEREBY GRANT,	upon due consideration, receipt of which	is hereby acknowledged, this OPTION
	TO LEASE the f	following described property located, (state whe	
	City	of Brooklyn	and commonly known as:
		7000 Biddulph Rd	
	(property's address)	7000 Diadaipii i id	
	(property's address) Suite	City Brooklyn	, Ohio, Zip 44144

Vehicles, and for no other purpose.

- 2. THE TERM OF THE LEASE, if executed, shall begin no later than the 29th day of June, 2025 and shall not terminate before the 29th of June, 2030.
- 3. THE TERM OF THIS LEASE OPTION shall begin on the date of its execution (signing) below and shall be held open until the 31st day of May, 2025.

#### 4. THE PARTIES AGREE AS FOLLOWS:

- A. The owners may, in their sole discretion, grant a similar lease option to operate a deputy registrar agency for the stated period of time to more than one proposer, provided that the premises are not subject to an existing lease for any portion of the term of lease as specified in paragraph 2, above.
- B. If the owners have granted or hereafter grant an option to the same described real estate to another person or entity for the operation of a deputy registrar agency it is understood and agreed by owners and proposer that only the option granted to the person or entity awarded a contract by the Ohio Bureau of Motor Vehicles shall be entitled to exercise the relevant option.

bear in the sale of and a sale	
Pris a Jacobstandonna managarana	option shall be on any terms as owners and optionee agree to the granting of this option, provided that so such term shall be use option. Said terms, if any, are incorporated berein.
Owner(s)' signature(s):	But liste
Onder(s), bound notac(s).	RUSERT O. NIETO
STATE OF DHIE	
COUNTY OF CUYAHO	
The foregoing instrument was	auknowledged before me on this 97H day of 2025, by the owners. KORER T. G. M. ETD
Also Cya	do
Notary Public	Steve Kushberg
My commission expires on	3-13-29
l hereby secept this option.	MIRVEN II. EISENHERG Natury Public-State of Obice My Characterion Expires Morch 12, 2024
1 To 1 Sept.	
1.20 15	Do- 10 On allas areas

C. Except as provided in paragraphs 4(A) and (B), above, the owners shall not grant an option, leave, or remail agreement to any other person during the term of this fease uption specified in

synds I democrat

Date

Form 5.3, Lease Option, Page 2 of 2 (2025)

Optionee signature, Deputy Register Proposet